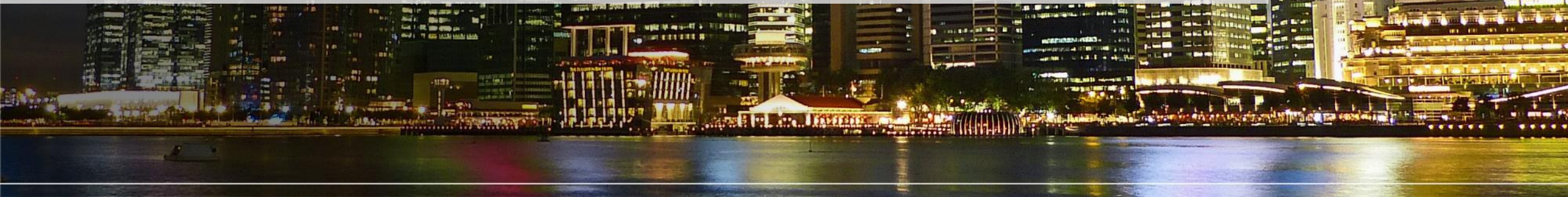


# *FIGI Symposium:* **Cyber Resilience from the MAS' Perspective**

Tan Yeow Seng  
Executive Director (Technology and Cyber Risk Supervision Department) &  
Chief Cyber Security Officer  
Monetary Authority of Singapore



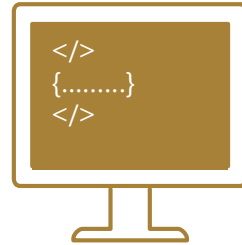
# The Cyber Threat Landscape

presents significant risks in an increasingly inter-connected digital world

## Managing IT and Cyber Risk in the Digital Age



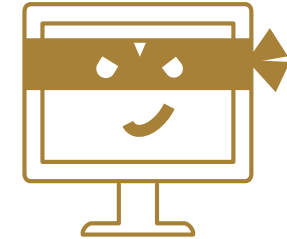
A **Smart Financial Centre** has to be a **Safe Financial Centre**



Adoption of **new software and infrastructure** to support a digital economy



Increased **partnership** with fintech companies, and **complex linkages**



**Persistent cyber threats** to data security and operational continuity

# The Cyber Threat Landscape

requires constant vigilance to guard against opportunistic threat actors

## Cyber attacks riding on the COVID-19 bandwagon

Cyber threats arising from **work from home** arrangement

Vulnerabilities in Remote Access and Collaboration Tools (e.g. VPN, Video-conferencing)

Cyber threats targeting **FIs and customers**

Social Engineering (e.g. Business Email Compromise, Phishing)

## Supply chain attacks and Exploitation of zero-day vulnerabilities

Compromise of victims' **trusted suppliers**

Exploitations of zero-day vulnerabilities in **widely used applications**

WORLD

SolarWinds hack was 'largest and most sophisticated attack' ever: Microsoft president



Business

**More than 20,000 US organizations compromised through Microsoft flaw**

More than 20,000 U.S. organizations have been compromised through a back door installed via recently patched flaws in Microsoft Corp's email software, a person familiar with the U.S. government's response said on Friday.



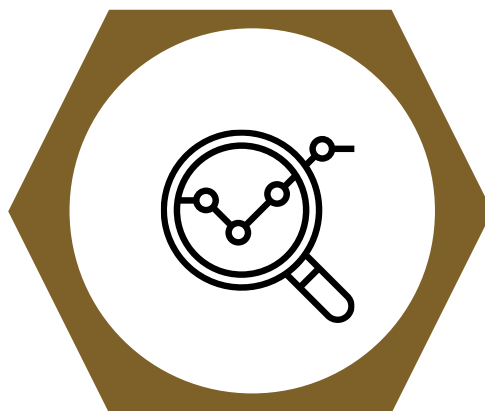
# Roles and Responsibilities of MAS

MAS' Cybersecurity Strategy is shaped by the multiple roles that MAS plays

## MAS' roles...



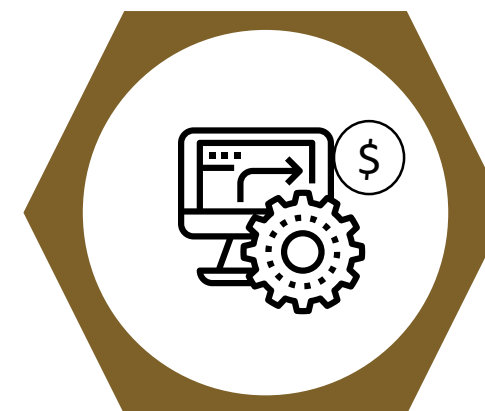
**Central  
Banking**



**Financial  
sector  
regulation**



**Singapore  
financial sector  
development**



**Real-Time Gross  
Settlement system  
(RTGS) operator**

# MAS' Internal Cybersecurity Strategy

developed with reference to international standards on building cyber resilience

## CPMI-IOSCO Guidance on Cyber Resilience for Financial Market Infrastructures



## FSB Effective Practices for Cyber Incident Response and Recovery

-  Governance
-  Planning & Preparation
-  Analysis
-  Mitigation
-  Restoration & Recovery
-  Coordination & Communication
-  Improvement

# Cybersecurity Strategy for Financial Sector

was developed in consultation with our Cyber Security Advisory Panel

## MISSION

To promote a Sound and Progressive  
Financial Sector in Singapore

## OBJECTIVES

Desired outcomes

Stable  
financial system

Safe & sound  
intermediaries

Safe & efficient  
infrastructure

## STRATEGY

To enhance  
cybersecurity  
resilience of  
financial sector



### Regulation & Guidance

**Regulate** and **provide guidance** to the financial sector in managing cyber risk



### Supervision

**Supervise** FIs to assess the quality of their cyber risk management and address any gaps noted



### Surveillance & Info-sharing

Conduct cyber **surveillance and research**, and engage in **information-sharing** to maintain cyber situational awareness



### Capability Development

Partner the industry to **uplift and assess** the sector's cyber **capabilities** to maintain cyber resilience

# Cybersecurity Strategy for Financial Sector

Our rules and guidance to the industry



Regulation and  
Guidance



Supervision



Surveillance and  
Information-sharing



Capability  
Development

## Rules set out key tech and cyber risk management objectives



### Notices

Specify requirements that allow FIs to implement controls that are proportionate to risk

Notice on Technology Risk Management

Notice on Cyber Hygiene

## Guidance set out supervisory expectations on good technology risk management and business continuity management practices



### Guidelines

Supervisory expectations applicable to all FIs in Singapore

Technology Risk Management Guidelines

Business Continuity Management Guidelines



### Circulars/ Advisories

Ad-hoc circulars and advisories

IT security risks posed by emerging threats

Awareness on cyber attacks

# Cybersecurity Strategy for Financial Sector

We play an active role to shape international cybersecurity standards



Regulation and  
Guidance



Supervision



Surveillance and  
Information-sharing



Capability  
Development

## Financial Stability Board (FSB)

### Chair (2019-2020)

Cyber Incident Response &  
Recovery Working Group (CIRR)

### Member

Cyber Lexicon Working Group  
(CLWG)

### Member

Cyber Incident Reporting  
Working Group (CIR)

## Banking

Basel Committee  
on Banking Supervision  
(BCBS)

### Co-Chair

Financial Technology  
Expert Group (FTG)

### Member

Operational Resilience  
Working Group (ORG)

## Securities

International  
Organization of Securities  
Commissions  
(IOSCO)

### Co-Chair (2015 – 2017) / Member

Working Group on Cyber Resilience (WGCR)

### Member

Cyber Task Force (CTF)

## Payments & Market Infrastructures

Committee on Payments  
and Market  
Infrastructures  
(CPMI)

## Insurance

International Association  
of Insurance Supervisors  
(IAIS)

### Member

Financial Crime Task  
Force (FCTF)



# Cybersecurity Strategy for Financial Sector

Our IT supervisory approach is risk focused and involves striking a balance



Regulation and  
Guidance



Supervision



Surveillance and  
Information-sharing



Capability  
Development

## Risk focused IT supervision...

> 1,600

Financial Institutions



Impact

&



Risk

## ... with the following objectives

Focus supervisory resources on FIs with  
**systemic impact**

Greater supervisory attention on FIs assessed  
to have **weaker risk management**  
processes & controls

Supervisory Resources & Intensity

Smaller  
and less  
complex



Larger  
and more  
inter-  
connected



### On-site Inspections

- Focus on **key FIs**
- Thematic reviews** on specific systems or type of FIs

### Off-site Reviews

- Leverage **Quantitative Risk Assessment Methodology (QRAM)** to perform automated review based on scoring template

# Cybersecurity Strategy for Financial Sector

Enhancing cyber situational awareness



Regulation and  
Guidance



Supervision

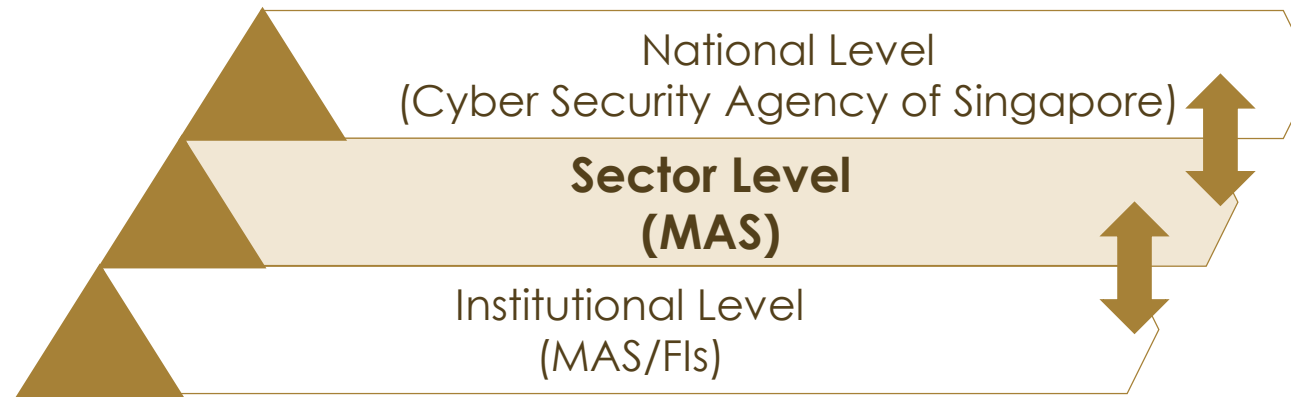


Surveillance and  
Information-sharing



Capability  
Development

MAS is plugged into the tiered national surveillance framework



MAS shares relevant intelligence with FIs and peers via alerts and advisories, FINTEL, etc.



Intelligence  
gathering



Research & analysis



Information sharing



Cyber advisories &  
alerts



Cyber policy-making

# Cybersecurity Strategy for Financial Sector

We are involved in many bilateral and multi-lateral information sharing arrangements



Regulation and  
Guidance



Supervision



Surveillance and  
Information-sharing



Capability  
Development

## Security/Government Agencies

## Financial Authorities

## Financial Institutions

### Public-Public Partnerships

Cross-sectoral information

Cyber Security  
Agency

Infocomm & Media  
Development  
Authority

Government  
Technology Agency

Law Enforcement  
Agencies

Crisis  
Management  
Group (Cyber)  
members

CII Preparedness  
Committee  
members

### Cross Border Partnerships

Sector level information

Peer Regulators

Central banks,  
Regulators and  
Supervisory  
(CERES) entities

IT Supervisors  
Group (ITSG)

### Public-Private Partnerships

Sector & institution specific info

Critical Information Infrastructure  
Owners (CIIO)

ABS (Banks) -  
SCCS members

GIA/LIA (Insurers)  
- SCCS members

MASNET  
subscribers

FINTEL  
subscribers

Bilateral

Multi-lateral

MAS

# Cybersecurity Strategy for Financial Sector

We collaborate with the industry to uplift competencies



Regulation and Guidance



Supervision



Surveillance and Information-sharing



Capability Development



**Standing Committee on Cyber Security (“SCCS”)** founded under ABS’ guidance in July 2013

- ❑ Study Trip to US
- ❑ Provided cyber security guidance to Operation Raffles IV (IWE2014)
- ❑ Inaugural Financial Sector – Information Security (“FS-IS”) Forum launched
- ❑ Developed ABS-FITA Cyber Security Master Class program for SMU
- ❑ 2<sup>nd</sup> ABS Technology Risk Seminar
- ❑ Developed Cyber Incident Management Framework (CIMF)

- ❑ Established working group in emerging technologies, methodologies and IOT
- ❑ Published ABS Cloud Computing Guidelines
- ❑ Industry Briefing on ABS Cloud Computing Implementation Guide
- ❑ 3<sup>rd</sup> ABS Technology Risk Conference (part of MAS Fintech Festival)
- ❑ Conducted cyber crisis table-top exercise (#OPSABSCISE) for SCCS member FIs

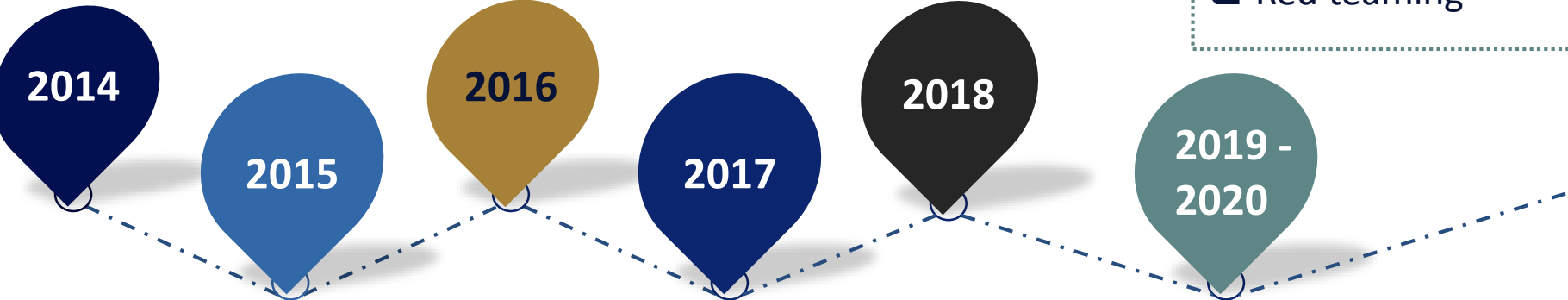
- ❑ ASEAN and ABA workshops
- ❑ Project Pegasus
- ❑ Adversarial Attack Simulation Working Group
- ❑ UK study trip with MAS and CSA
- ❑ Meeting with Korea FSI
- ❑ FS-IS forum
- ❑ 2019 Exercise Raffles (ER) VI Planning started
- ❑ Cloud Implementation Guide Revised

**2019 - 2021**

- ❑ Industry Wide Cyber Exercise
- ❑ Third party source code
- ❑ Red teaming



**Insurers’ SCCS** founded in 2015 by the General Insurance Association and Life Insurance Association



- ❑ 2<sup>nd</sup> FS-IS Forum
- ❑ Post-IWE2014 Improvement Work Streams initiated
- ❑ Published ABS Penetration Testing Guidelines
- ❑ Developed Focus Group on Talent Development of Infocomm Security Professionals
- ❑ 3<sup>rd</sup> FS-IS Forum
- ❑ Cloud Computing Taskforce formed
- ❑ 3<sup>rd</sup> ABS Technology Risk Seminar
- ❑ Drafted Cloud Computing White Paper

- ❑ #OPSABSCISE Post Mortem report published
- ❑ Social Engineering Testing Working Group Formed
- ❑ Provided joint consultation feedback to Singapore draft Cybersecurity Bill
- ❑ 4th FS-IS Forum
- ❑ Participated in ABS Exercise Raffles V
- ❑ TRM Guidelines Review Working Group formed
- ❑ Conducted industry-wide social engineering assessment (SEEP-X)

# MAS' Latest Cyber Initiatives



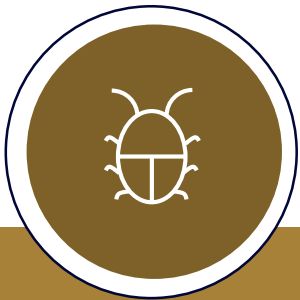
Revised Technology Risk Management Guidelines



Paper on Remote working risks due to COVID-19



Cyber Threat Intelligence & Management System



Insurers Bug Bounty Programme (BBP)



Close supervision on Cloud concentration risk



Advisory on Cloud Risk Management



Thank you

